

# 7 Barriers To Manufacturing Success

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3D Printing. Smart Manufacturing. Robotics. IoT. And now AI. The Speed of Change has Changed.

#### The 7 Barriers to Manufacturing Success

#### 1. Not Modernizing Internal Tech Infrastructure.



In New York, it's 2:45 but at our headquarters it's 1974."

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- 1 Accounts Payable
- 2 Accounts Receivable
- 3 Assets

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- 4 Bill Of Material
- 5 Cash Disbursement
- 6 Cash Receipts
- 7 Memos / RMA
- 8 Collections
- 9 Customers
- 10 Daily Runs
- 11 File Maintenance
- 12 Financial Management
- 13 Games

- 14 General & Administrative
- 15 Inventory Control
- 16 Invoice Processing
- 17 Mail Lists
- 18 Month End & Year End Runs
- 19 Order Entry
- 20 EDI & Miscellaneous
- 21 Production Control
- 22 Purchasing
- 23 Receiving
- 24 Sales Analysis
- 25 Vendors
- 26 Warranty / Intercompany

27 - Index & On-Line Documentation

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#### Technology is a Major Growth Driver

- Cost Reduction
- Quality Improvement
- Communication Efficiency
- Recruit Gen Z Effectively
- Transparency of Information
- New Insights on Customer Behavior
- Better Visibility to "Leaks in the Bucket"
- Reduce Risk

### 2. Not Changing Internal Cultures.

"This is how we've always done it"
"Don't rock the boat"
"Don't make us look bad"
"Things don't change around here"
"Keep your head down"
"Just do what they ask you to do"

#### Creating a Customer-Centric Culture

Identifying Customer Needs Building Customer Engagement Capturing and Using Customer Feedback Embracing Continuous Improvement Investing in Your Employees Creating a Customer Mission

#### 3. Not Expanding Business Acumen of Middle Managers.



Strategy vs. Tactics Foresight vs. Reaction Adding Value vs. Delivering Product

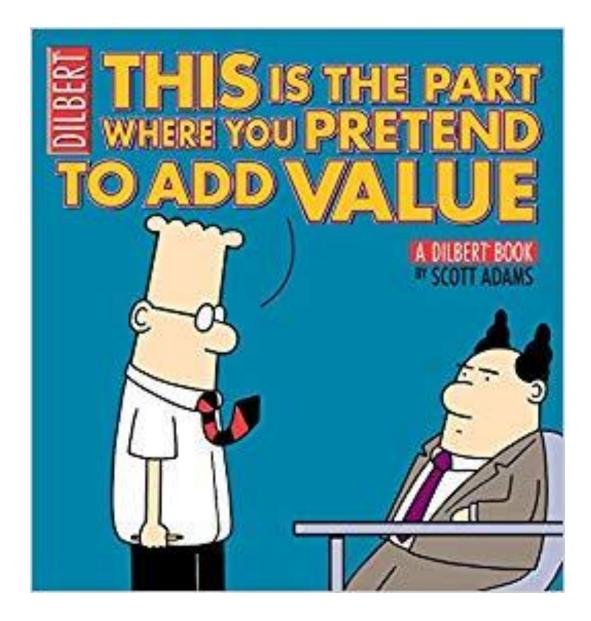
#### 4. Not Effectively Securing Talent.



### **Differentiation Beyond Money**

- New Recruitment Strategies
- Supporting a Forward-Thinking Culture
- Investing in Modernized Facilities
- Continuing Education Programs
- Cross-Training Opportunities
- Investing in Technology
- Investing in Innovation
- Building a Strong Brand Identity

#### 5. Not Shifting From Order Filling to Value-Adding.



## Adding Value Beyond "Delivery"

- Reducing Customer's Risks
- Redefining "On-Time Delivery"
- Improving Performance of Customer Products
- Reducing Customer's Costs
- Predictive Customer Service & Sales
- Customer Inventory Management
- Product Monitoring & Engineering

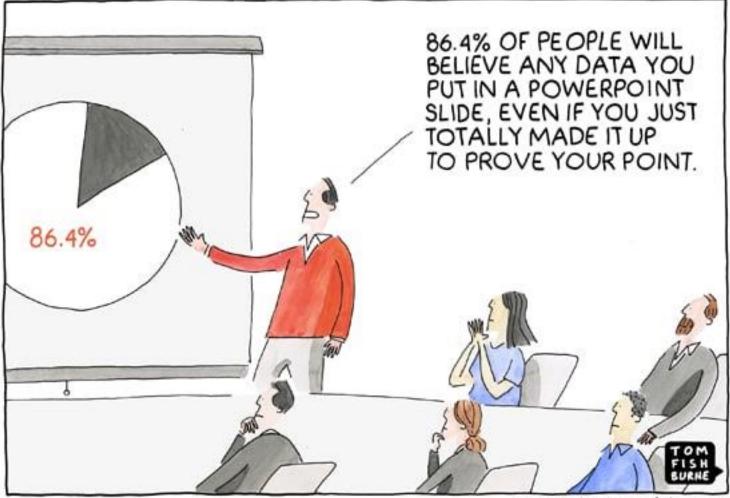
#### 6. Not Understanding and Leveraging Marketing.



### Marketing Plays a Bigger Role

- New Market Identification & Penetration
- Optimizing Customer Experience & Communication
- Streamlining Internal Communication Flow
- Implementing New Sales Channels
- Leveraging Branding as a Differentiator
- Partnering with Other Businesses to Drive Growth

#### 7. Not Using Data to Make Strategic Decisions.



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### Asking The Right Questions

- Product Profitability by Industry/Region
- Seasonality of Sales Trends
- Leaks in the Sales Funnel
- Insights on Customer Attrition
- In-Field Product Performance
- Opportunities in Wear Part Sales
- Proactive Cross-Selling/Up-Selling

#### THREE THINGS TO KEEP IN MIND

Don't lose your entrepreneurial spirit. Continually embrace change. Challenge your own status quo.

#### Andrea Olson Founder & CEO

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THE NEW FUTURE FOR MID-MARKET MANUFACTURING

ANDREA BELK OLSON, MSC



